



Imagining failure surfaces the risks no risk register will. Step ninety days into the future and assume the redesign collapsed.

It is ninety days from now. The redesign has **FAILED**.

THE FAILURE HEADLINE

Write the one sentence you would hate to read.

e.g. Pilot quietly abandoned after six weeks; team reverted when the backlog spiked.

THE THREE BIGGEST CAUSES

e.g. 1. Nobody removed the old steps, so the team ran both workflows in parallel.

1

2

3

Earliest warning signal

Preventive move I make now

Common trap: writing causes you cannot influence. Every cause must map to a move you can make this month.